





KAURNAAcknowledgement



We would like to acknowledge and pay respect to the Traditional Owners of the land on which we stand, the Kaurna People of the Adelaide Plains. It is upon their ancestral lands that the Port Adelaide Enfield Council meets. It is also The Place of the Kardi, the Emu, whose story travels from the coast inland. We pay respect to Elders past and present. We respect their spiritual beliefs and connections to land which are of continuing importance to the living Kaurna people of today. We further acknowledge the contributions and important role that Aboriginal people continue to play within our shared community.

MAYOR'SMessage



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To be inserted after consultation.

Claire Boan Mayor, City of PAE



CONTEXT

How we Developed the City Vision

What is the City Vision?

PAE's City Vision describes our long-term aspirations and will guide our decision making, planning and delivery over the next 10 years. We review our City Vision regularly to ensure we can continue to respond to community needs and emerging trends.

PAE revised its City Vision in late 2023. The revised City Vision focuses firmly on the community and speaks to the future of the City and what we do.

How did we Develop the City Vision?

Through our 2023 Market Research, we considered community and business feedback, and we analysed strategic risks and challenges. Our City Vision draws this together to outline our aspirations for the City of PAE.

Measuring Our Success

We will track our progress and report back to the community on a regular basis.

At the end of each financial year, we will produce an annual report: a summary of what has been achieved each year against the Goals and Objectives of the City Vision. This is a legislated requirement and provides information to the community on what services, facilities and programs we are delivering for rate payers, residents and visitors.

Help Shape Your Community

Community feedback on this Draft City Vision will help shape the direction of our strategic commitments over the next 10 years. We invite you to provide your feedback by registering with Participate PAE.

Participate PAE is our online engagement platform that encourages you to get involved in conversations about PAE that matter to you, keep up to date with what's happening in our City, interact with others and help shape ycommunity.

Visit participate.cityofpae.sa.gov.au

LISTENING TO COMMUNITY

What You Told Us

In 2023 we surveyed residents and local businesses to assess our current performance and inform future priorities. A snapshot of future priorities is below:

What improvements and benefits do we want?

Residents



More community engagement in events, programs and activities



Improved/ maintained streetscapes



Encouragement for economic development, esp. hospitality and retail



More engagement with the community



More green spaces, trees and parks



Improved roads and road safety

What should our top priorities for the future be?

Residents



Environmental sustainability/climate resilience



Maintaining core services



Greening/ beautifying the area



Public safety/ lighting



Road and traffic improvements/parking



Infrastructure upgrades

Businesses



Infrastructure, planning and transport to support business growth



Making it easy to do business/being business-friendly



Events, programs and activities in the community



Business support, training and advisory services



Circular economy initiatives



Investment attraction

OUR CITY VISION

What we Aspire to Become Over the Next 10 Years

Elements of the City Vision

Our City Vision is made up of the following elements:

VISION: How we see the City of PAE in the future

GUIDING PRINCIPLES: What values and commitments underpin our decision making

GOALS: What success looks like as we deliver on our Vision **OBJECTIVES:** What we will do to accomplish each Goal

ENABLERS: Which organisational capabilities will help us deliver on our Goals

Vision

Guiding Principles

A welcoming, liveable City: made by people

Equity and belonging • Building a better future for all

Participation Listening to the community and involving them in our decision making

Sustainability Managing our environment responsibly and sustainably

Integrity Making informed decisions honestly, transparently and accountably

Transformative Showing courage, foresight and innovation

Goals

Thriving Community

A City where people have the opportunity to connect and flourish

Prosperous Economy

A City with a thriving economy that enriches its local community

Clean And Green City

A City that values its natural environment

Places For People

An accessible City where people love to be

We promote community capacity, connection and participation in civic life

We encourage cultural expression and recognise people's history, stories and connection to place

We support and encourage people to live healthy and active lives

We participate in the economy with the community in mind

We support local businesses, big and small, to grow, innovate and succeed

We invest in our local economy to benefit current and future generations We reduce the City's adverse environmental impact and participate in a circular economy

We shape the City to tackle the challenges of a changing climate

We protect and enhance the City's natural environment We walk together on Kaurna country

We shape the City to be attractive and liveable and care for our cultural and built heritage

We bring places to life through community events, culture, design and the arts

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Organisational Capability

Our diverse workforce is resourced to deliver meaningful outcomes

Our systems, processes and tools are contemporary and reflect leading practice

Our assets and finances are managed with good stewardship

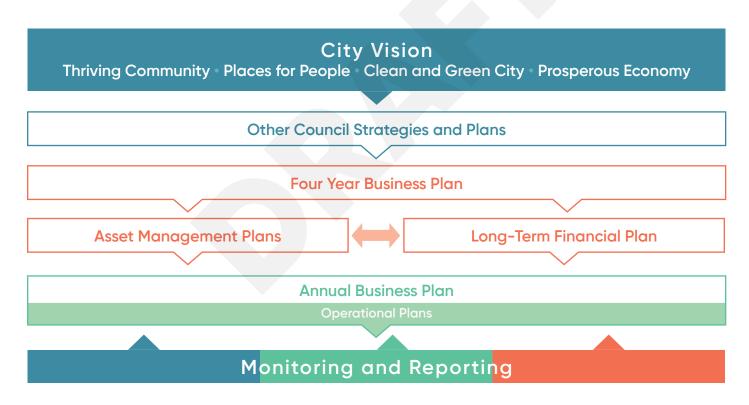
OUR STRATEGIC MANAGEMENT FRAMEWORK

How do we Plan for the Future?

Our Strategic Management Framework (SMF, below) demonstrates how our suite of plans deliver on our long-term City Vision.

The City Vision sets our long-term strategic direction. It identifies the key Goals and Objectives that we will work towards delivering over 10 years. The City Vision informs other more detailed strategies and plans. We are currently developing a Four-Year Business Plan (4YBP) which will show how we intend to deliver our City Vision in the medium term.

The 4YBP will align with our Asset Management Plans (which describes how we will resource our strategies and plans) and Long-Term Financial Plan. Each financial year we develop our Annual Business Plan which sets out the priorities, activities and budget to demonstrate how your rates contribute to services and programs we deliver that benefit the whole community. Regular performance monitoring and reporting demonstrate that we deliver on our commitments and are accountable to the community.



JOIN THE CONVERSATION

At Participate PAE



Help Shape Your Community

We regularly consult with the community on various proposals, including this Draft City Vision. Your feedback and perspectives are important and help us to make decisions about projects and issues.

Visit Participate PAE here:

Home participate.cityofpae.sa.gov.au

Find a copy of our current Annual Business Plan here:

Annual Business Plan (a) cityofpae.sa.gov.au/council/corporate-documents/abp

Find a copy of our current Long-Term Financial Plan and Asset Management Plans here:

Plans cityofpae.sa.gov.au/council/corporate-documents/plans

Find a copy of latest Annual Report here:

Annual Report <u>cityofpae.sa.gov.au/council/our-council/annual-report</u>